## Groupings for Merit for 2024

Data as at May 17, 2024

Merit Pools are administered at the Vice-President level. In practice, departments allocate merit within their own units and sometimes find it's a challenge to do so where the numbers of TMG are small. The proposed groupings are intending to create larger groups to help facilitate the administration of merit increases. The budget of each grouping will continue to roll up and balance at the Vice-President level.

Merit Grouping  AVP Students And Learning	Collination Lord Donat D. Don	ortment Name Count of Em
AVI Ottudento Ana Leanning		artment Name Count of Em ociate VP Student Affairs
		lent Success Centre
		dership & Innovation
		eer Planning & Employment
		lent Transition&Development
	<b>10048</b> Stud	lent Wellness Education
	<b>10050</b> Indig	genous Student Services
	<b>10052</b> Stud	lent Accessibility Services
		Rec Central Admin
		Rec Facilities
		kRec Varsity
		Rec Recreation & HL
		Rec Sportsmedicine
	100/5 Aind	RREC Sportsmedicine
AVP Students And Learning Total		
Business	· · ·	Central Administration
		Marketing & Communications
	10082 DSB	Student Experience
	10083 RJC	Student Experience
	10084 DeG	roote School of Business IT
		Executive Programs
		Advancement
	10021 535	Advancement
Business Total		
Engineering		neering Central Administra
	10110 Asso	ociate Dean Academic
	10111 Asso	ociate Dean Research
	<b>10112</b> Outr	reach
		neering Career Services
	· ·	Experiential Learning Off
		erials Science and Engineer
		mical Engineering
		Engineering
		trical and Computer Engine
	<b>10120</b> Med	hanical Engineering
	<b>10121</b> Engi	neering Physics
	10122 Com	nputing and Software
		SEPT Graduate
		SEPT BTECH
		McMaster Mfg Res Instit
		-
		- EIP
		MARC
	10547 ENG	-IBEHS Biomed Eng&Hlth Sci
	10554 ENG	Associate Dean Graduate
Engineering Total		
Humanities	Director of Administration, Marcy Murchie 10291 Hum	nanities Central Admin
	10292 HUM	1 Dean's Office
		1 Associate Dean Academic
		1 English & Cultural Studies
		1 Comm Studies Media Arts
		1 School of the Arts
	10301 HUN	1 History Department
	10302 HUN	1 Philosophy Department
	10303 HUN	1 Linguistics and Languages
	10307 HUM	1 Media and Computing
		1 MELD Program
	10483 HUN	
		A Production Services
	10494 HUM	1 Production Services
Homeshies Total	10494 HUM	f Production Services f Wilson College
<b>Humanities Total</b>	10494 HUM 10626 HUM	1 Wilson College
Humanities Total Provost Office	AVP Academic Planning and Finance, Melissa Pool         1004         HUN           AVP Academic Planning and Finance, Melissa Pool         1000         Office	
	1049   HUN   10626   HUN	M Wilson College se of the Provost
	1049   HUN   10626   HUN	1 Wilson College
	10494   HUN   10626   HUN   10627   HUN   10627   HUN   HU	M Wilson College se of the Provost
	1049	or Wilson College the Provost ty and Inclusion Office
	AVP Academic Planning and Finance, Melissa Pool 1002 Offic  AVP Academic Planning and Finance, Melissa Pool 10004 Offic 10005 IRA 10006 Equi 10007 Mus	I Wilson College ce of the Provost ity and Inclusion Office eum of Art Library Central Administn
	AVP Academic Planning and Finance, Melissa Pool 1002 HUN  AVP Academic Planning and Finance, Melissa Pool 10004 Offic 10005 IRA 10006 Equi 10007 Mus 10008 Univ	I Wilson College te of the Provost ity and Inclusion Office eum of Art Library Central Administn ary Services & Facilities
	AVP Academic Planning and Finance, Melissa Pool 1002 Offic 10005 IRA 10006 Equi 10007 Mus 10008 Linu 10001 Liear	I Wilson College ce of the Provost  Ity and Inclusion Office eum of Art Library Central Administn arry Services & Facilities ning Technologies
	AVP Academic Planning and Finance, Melissa Pool 1004 Offic 1004 Offic 10005 IRA 10006 Equi 10007 Mus 10008 Libra 10009 Libra 10011 Lear 10011 Lear	I Wilson College te of the Provost ity and inclusion Office eum of Art Albrary Central Administn ary Services & Facilities ning Technologies Digital Scholarship Svc
	1049	I Wilson College te of the Provost ty and Inclusion Office eum of Art Library Central Administn ary Services & Facilities ning Technologies Digital Scholarship Svc uty Provost
	AVP Academic Planning and Finance, Melissa Pool 10024 Offic 10005 RA 10006 Equi 10007 Mus 10008 Link 10008 Link 10008 Link 10008 Link 10009 Libri 10011 Lear 10012 Lib. 10019 Dep	I Wilson College ce of the Provost Ity and Inclusion Office eum of Art Library Central Administn arry Services & Facilities ning Technologies Digital Scholarship Svc uty Provost Le of Academic Integrity
	AVP Academic Planning and Finance, Melissa Pool 10004 Offic 10005 IRA 10006 Equi 10007 Mus 10008 Libra 10009 Libra 10011 Lear 10011 Lear 10012 Lib. 10019 Dep 10020 Offic 10020 Offic	I Wilson College te of the Provost ity and Inclusion Office eum of Art Albrary Central Administn ary Services & Facilities ning Technologies Digital Scholarship Svc uty Provost te of Academic Integrity Pherson Institute
	AVP Academic Planning and Finance, Melissa Pool 10004 Offic 10005 IRA 10006 Equi 10007 Mus 10008 Libra 10009 Libra 10011 Lear 10011 Lear 10012 Lib. 10019 Dep 10020 Offic 10020 Offic	I Wilson College ce of the Provost Ity and Inclusion Office eum of Art Library Central Administn arry Services & Facilities ning Technologies Digital Scholarship Svc uty Provost Le of Academic Integrity
	10494 HUN   10626 HUN   10666 Equil   10666 Equil   10666 HUN	I Wilson College te of the Provost ity and Inclusion Office eum of Art Albrary Central Administn ary Services & Facilities ning Technologies Digital Scholarship Svc uty Provost te of Academic Integrity Pherson Institute
	10494 HUN   10626 HUN   10666 HUN   1066	I Wilson College te of the Provost Ity and Inclusion Office eum of Art Library Central Administn arry Services & Facilities ming Technologies Digital Scholarship Svc uty Provost te of Academic Integrity Pherson Institute Central Administration 1 Studies Central Admin
	AVP Academic Planning and Finance, Melissa Pool 10004 Offic 10005 IRA 10006 Equi 10007 Mus 10008 Univ 10009 Libra 10011 Lear 10011 Lear 10012 Lib. 10019 Dep 10020 Offic 10023 Mac 10025 CCC 10024 Grac 10033 Regi	I Wilson College te of the Provost ity and Inclusion Office eum of Art Albrary Central Administn ary Services & Facilities ning Technologies Digital Scholarship Svc uty Provost te of Academic Integrity Pherson Institute Central Administration I studies Central Admin strar Central Administrati
	AVP Academic Planning and Finance, Melissa Pool 10004 Offic 10005 IRA 10006 Equil 10004 Univ 10007 Mus 10008 Univ 10009 Libria 10011 Lear 10011 Lear 10011 Lear 10012 Lib. 10019 Dep 10020 Offic 10023 Mac 10025 CCE 10034 Grad 10053 Regil 10054 Schill	I Wilson College te of the Provost ity and inclusion Office eum of Art Library Central Administn ary Services & Facilities ming Technologies Digital Scholarship Svc uty Provost te of Academic Integrity Pherson Institute Central Administration I Studies Central Admin Stard Central Administrati eduling & Exams
	AVP Academic Planning and Finance, Melissa Pool 10004 Offic 10005 RA 10006 Equi 10007 Mus 10008 Liniv 10008 Liniv 10009 Libri 10011 Lear 10012 Lib. 10019 Dep 10020 Offic 10023 Mac 10025 CCE 10034 Grad 10035 Regi 10054 Sche 10055 Reci	I Wilson College ce of the Provost Ity and Inclusion Office eum of Art Library Central Administn ary Services & Facilities ning Technologies Digital Scholarship Svc uty Provost te of Academic Integrity Pherson Institute Central Administration I Studies Central Admin strar Central Administrati eduling & Exams ords
	10494 HUN   10626 HUN   10625 Regil	I Wilson College te of the Provost ity and Inclusion Office eum of Art Albrary Central Administn ary Services & Facilities ning Technologies Digital Scholarship Svc uty Provost te of Academic Integrity Pherson Institute Central Administration 1 Studies Central Administrati eduling & Exams ords strar Systems
	10494 HUN   10626 HUN   10666 Equil   10666 Equil   10666 Equil   10666 HUN	I Wilson College te of the Provost ity and inclusion Office eum of Art Library Central Administn ary Services & Facilities ming Technologies Digital Scholarship Svc uty Provost te of Academic Integrity Pherson Institute Central Administration 1 Studies Central Administrati eduling & Exams ords Stara Systems lent Financial Aid & Schol.
	10494 HUN   10626 HUN   10626 HUN   10626 HUN   10626 HUN   10004 Offic   10005 Rad   10007 Mus   10009 Equipment   10009 Equipment   10009 Equipment   10011 Lear   10011 Lear   10012 Lib.   10019 Dept   10020 Offic   10023 Mac   10025 CCE   10034 Grad   10034 Grad   10035 Regi   10054 Sche   10055 Regi   10055 Regi   10057 Studies   10057 Studie	I Wilson College ce of the Provost ity and Inclusion Office eum of Art Library Central Administn ary Services & Facilities ning Technologies Digital Scholarship Svc uty Provost te of Academic Integrity Pherson Institute Central Administration I Studies Central Admin strar Central Administrati eduling & Exams ords strar Systems lent Financial Aid & Schol. strar Services
	10494 HUN   10626 HUN   10626 HUN   10626 HUN   10626 HUN   10004 Offic   10005 Rad   10007 Mus   10009 Equipment   10009 Equipment   10009 Equipment   10011 Lear   10011 Lear   10012 Lib.   10019 Dept   10020 Offic   10023 Mac   10025 CCE   10034 Grad   10034 Grad   10035 Regi   10054 Sche   10055 Regi   10055 Regi   10057 Studies   10057 Studie	I Wilson College te of the Provost ity and inclusion Office eum of Art Library Central Administn ary Services & Facilities ming Technologies Digital Scholarship Svc uty Provost te of Academic Integrity Pherson Institute Central Administration 1 Studies Central Administrati eduling & Exams ords Stara Systems lent Financial Aid & Schol.
	10494 HUN   10626 HUN   1062	I Wilson College te of the Provost ity and Inclusion Office eum of Art Albrary Central Administn ary Services & Facilities ning Technologies Digital Scholarship Svc uty Provost te of Academic Integrity Pherson Institute Central Administration I Studies Central Admin strar Central Administrati eduling & Exams ords strar Systems lent Financial Aid & Schol. strar Services lent Admissions
	10494 HUN   10626 HUN   1062	I Wilson College te of the Provost ity and Inclusion Office eum of Art Library Central Administn ary Services & Facilities ning Technologies Digital Scholarship Svc uty Provost te of Academic Integrity Pherson Institute i Central Administration 1 Studies Central Administratice eduling & Exams ords stara Central Administrati eduling & Exams lent Financial Aid & Schol. stars Services lent Admissions lent Recruitment
	AVP Academic Planning and Finance, Melissa Pool 10004 Offic  AVP Academic Planning and Finance, Melissa Pool 10004 Offic 10005 Equi 10007 Mus 10008 Livi 10009 Libri 10011 Lear 10012 Lib. 10019 Dep 10020 Offic 10023 Mac 10025 CCE 10034 Grac 10053 Regi 10054 Scho 10055 Recu 10056 Regi 10057 Stud 10059 Regi 10050 Stud 10059 Regi 10050 Stud 10051 Stud 10051 Stud 10061 Stud 10061 Stud 10061 Stud	It Wilson College te of the Provost ity and Inclusion Office eum of Art Library Central Administn ary Services & Facilities ning Technologies Digital Scholarship Svc uty Provost te of Academic Integrity Pherson Institute Central Administration I Studies Central Admin strar Central Administrati eduling & Exams ords strar Systems lent Financial Aid & Schol. strar Services lent Admissions lent Recruitment mational Affairs
	AVP Academic Planning and Finance, Melissa Pool 10004 Offic 10005 Ray 10006 Equi 10007 Mus 10008 Libra 10001 Libra 10011 Lear 10012 Lib. 10019 Dep 10020 Offic 10023 Mac 10025 CCE 10033 Regi 10044 Critical Stud 10055 Recect 10056 Regi 10057 Stud 10057 Stud 10058 Regi 10057 Stud 10059 Regi 10059 Regi 10050 Stud 10051 Stud 10051 Stud 10051 Inter 10060 Stud 10061 S	I Wilson College te of the Provost ity and Inclusion Office eum of Art Albrary Central Administn ary Services & Facilities ning Technologies Digital Scholarship Svc uty Provost te of Academic Integrity Pherson Institute Central Administration I Studies Central Administration Studies Central Administrati eduling & Exams ords strar Systems lent Financial Aid & Schol. strar Services lent Admissions lent Recruitment rational Affairs munity Engagement
	AVP Academic Planning and Finance, Melissa Pool 10004 Offic 10005 IRA 10006 Equil 10007 Mus 10008 Lib. 10007 Mus 10009 Libr. 10011 Lear 10011 Lib. 10019 Dep 10020 Offic 10023 Mac 10025 CCC 10024 Grad 10025 CCC 10025	It Wilson College the of the Provost to and Inclusion Office eum of Art Albrary Central Administin ary Services & Facilities ning Technologies Digital Scholarship Svc uty Provost to eof Academic Integrity Pherson Institute Central Administration of 1 studies Central Administration strar Central Administratil eduling & Exams ords strar Systems lent Financial Aid & Schol. strar Services lent Admissions lent Recruitment mauling Ingagement te of VP Teaching&Learning
Provost Office	AVP Academic Planning and Finance, Melissa Pool 10004 Offic 10005 IRA 10006 Equil 10007 Mus 10008 Lib. 10007 Mus 10009 Libr. 10011 Lear 10011 Lib. 10019 Dep 10020 Offic 10023 Mac 10025 CCC 10024 Grad 10025 CCC 10025	I Wilson College te of the Provost ity and Inclusion Office eum of Art Albrary Central Administn ary Services & Facilities ning Technologies Digital Scholarship Svc uty Provost te of Academic Integrity Pherson Institute Central Administration I Studies Central Administration Studies Central Administrati eduling & Exams ords strar Systems lent Financial Aid & Schol. strar Services lent Admissions lent Recruitment rational Affairs munity Engagement
	AVP Academic Planning and Finance, Melissa Pool 10004 Offic 10005 IRA 10006 Equil 10007 Mus 10008 Lib. 10007 Mus 10009 Libr. 10011 Lear 10011 Lib. 10019 Dep 10020 Offic 10023 Mac 10025 CCC 10024 Grad 10025 CCC 10025	It Wilson College the of the Provost to and Inclusion Office eum of Art Albrary Central Administin ary Services & Facilities ning Technologies Digital Scholarship Svc uty Provost to eof Academic Integrity Pherson Institute Central Administration of 1 studies Central Administration strar Central Administratil eduling & Exams ords strar Systems lent Financial Aid & Schol. strar Services lent Admissions lent Recruitment mauling Ingagement te of VP Teaching&Learning
Provost Office	AVP Academic Planning and Finance, Melissa Pool 10004 Offic 10005 Ray 10006 Equi 10007 Mus 10008 Inch 10007 Mus 10008 Inch 10007 Mus 10008 Inch 10009 Libra 10011 Lear 10011 Lear 10012 Lib. 10019 Dep 10020 Offic 10023 Mac 10025 CCE 10026 CCE 10026 Inch 10027 Mac 10028 Regi 10025 CCE 10026 Regi 10027 Stud 10028 Regi 10025 Regi 100	It Wilson College the of the Provost to and Inclusion Office eum of Art Albrary Central Administin ary Services & Facilities ning Technologies Digital Scholarship Svc uty Provost to eof Academic Integrity Pherson Institute Central Administration of 1 studies Central Administration strar Central Administratil eduling & Exams ords strar Systems lent Financial Aid & Schol. strar Services lent Admissions lent Recruitment mauling Ingagement te of VP Teaching&Learning
Provost Office Provost Office Total	AVP Academic Planning and Finance, Melissa Pool 10004 Offic 10005 IRA 10006 Equi 10007 Mus 10009 Libri 10001 Lear 10011 Lear 10011 Lear 10012 Lib. 10019 Dep 10020 Offic 10023 Mac 10025 CCC 10024 Grad 10025 CCC 10024 Grad 10025 CCC 10025 CCC 10024 Grad 10025 CCC 1002	Ity and Inclusion Office eum of Art Library Central Administn ary Services & Facilities ning Technologies Digital Scholarship Svc uty Provost eo of Academic Integrity Pherson Institute Central Administration of Studies Central Administrati eduling & Exams orta star Central Administrati eduling & Exams orta entral Administration of Studies Central Administrati eduling & Exams orta star Systems lent Financial Aid & Schol. strar Services lent Admissions lent Recruitment mational Affairs munulty Engagement eo fVP Teaching&Learning ire Off Flexible Learning nnce Central Admin
Provost Office Provost Office Total	AVP Academic Planning and Finance, Melissa Pool 10004 Offic 10005 Rad 10007 Mus 10008 Equil 10007 Mus 10008 Equil 10007 Mus 10008 Equil 10007 Mus 10008 Equil 10011 Lear 10011 Lear 10011 Lear 10012 Lib. 10019 Dept 10020 Offic 10034 Grad 10034 Mac 10025 CCE 10034 Grad 10034 Grad 10034 Grad 10035 Regil 10054 School 10058 Regil 10057 Stud 10058 Regil 100	It Wilson College te of the Provost ity and Inclusion Office eum of Art Library Central Administn ary Services & Facilities ning Technologies Digital Scholarship Svc uty Provost te of Academic Integrity Pherson Institute Central Administration Star Central Administration Star Central Administrati eduling & Exams ords star Systems Jent Financial Aid & Schol.  Star Services Jent Admissions Jent Recruitment Institute Institute Star Gentral Aid Schol.  Star Star Services Jent Admissions Jent Recruitment Institute Institute Institute Institute Star Services Jent Admissions Jent Recruitment Institute Inst
Provost Office Provost Office Total	10494 HUN   10626 HUN   10626 HUN   10626 HUN   10626 HUN   10004 Offic   10005 Ray   10006 Equi   10007 Mus   10008   10009 Libra   10001 Libra   10011 Libra   10011 Libra   10012 Libra   10012 Libra   10012 Libra   10013 Dep   10020 Offic   10023 Mac   10025 CCE   10024 Grad   10024 Grad   10024 Grad   10024 Grad   10024 Grad   10025 Regi   10025 Reg	It Wilson College te of the Provost ity and Inclusion Office eum of Art Albrary Central Administn ary Services & Facilities ning Technologies Digital Scholarship Svc uty Provost te of Academic Integrity Pherson Institute Central Administration I Studies Central Administrati dudling & Exams ords strar Central Administrati dudling & Exams ords strar Systems lent Financial Aid & Schol. strar Systems lent Financial Aid & Schol. strar Services lent Admissions lent Recruitment mational Affairs munity Engagement te of VP Teaching&Learning ire Off Flexible Learning one Central Admin Act Assoc Dean Undergrad one Assoc Dean Hosearch
Provost Office Provost Office Total	AVP Academic Planning and Finance, Melissa Pool   1004   Offic	It Wilson College te of the Provost Ity and Inclusion Office eum of Art Library Central Administn arry Services & Facilities ming Technologies Digital Scholarship Svc uty Provost te of Academic Integrity Pherson Institute Central Administration of Studies Central Admin strar Central Administration of Studies Central Administrati eduling & Exams ords strar Systems lent Financial Aid & Schol. strar Services lent Admissions lent Recruitment mational Affairs munuity Engagement te of VP Teaching&Learning ire Off Flexible Learning mice Central Admin Act Assoc Dean Undergrad nec Assoc Dean Research nec Gareer and Cooperative
Provost Office Provost Office Total	AVP Academic Planning and Finance, Melissa Pool   10004   Offic   10005   RA   10007   Mus   10009   Eight   10001   Eight   10001   Eight   10011   Lear   10012   Lib.   10012   Eight   10012   Eight   10020   Offic   10023   Mac   10025   CCE   10025	It Wilson College te of the Provost ity and Inclusion Office eum of Art Library Central Administn ary Services & Facilities ning Technologies Digital Scholarship Svc uty Provost te of Academic Integrity Pherson Institute Central Administration Star Central Administrati eduling & Exams ords star Systems Lent Financial Aid & Schol. strar Services Lent Admissions Lent Recruitment mational Affairs munity Engagement te of VP Teaching&Learning tire Off Flexible Learning mce Central Admin Act Assoc Dean Undergrad noe Assoc Dean Research noce Career and Cooperative chology, Neuroscience and B
Provost Office Provost Office Total	10494 HUN- 10626 HUN-   AVP Academic Planning and Finance, Melissa Pool   10004 Offication   10005 IRA   10006 Equil   10007 Mus   10008 Univ   10009 Library   10001 Lear   10011 Lear   10011 Lear   10012 Lib.   10019 Dep   10020 Offication   10023 Mac   10025 CCE   10024 Grad   10025 CCE   10026 Regil   10027 Studies   10028 Regil   10029 CCE   10029 Regil   10029 CCE   10029 C	It Wilson College te of the Provost ity and Inclusion Office eum of Art Library Central Administn ary Services & Facilities ning Technologies Digital Scholarship Svc uty Provost te of Academic Integrity Pherson Institute Central Administration Star Central Administrati eduling & Exams ords star Systems Lent Financial Aid & Schol. strar Services Lent Admissions Lent Recruitment mational Affairs munity Engagement te of VP Teaching&Learning tire Off Flexible Learning mce Central Admin Act Assoc Dean Undergrad noe Assoc Dean Research noce Career and Cooperative chology, Neuroscience and B

cademic	Science			Chemistry & Chemical Biology	2
	Science	Director of Administration, Kathleen Blackwood	10325		
			10326	Earth, Environment & Society	4
			10327	Physics and Astronomy	1
			10330	Kinesiology	3
			10334	School Interdisciplinary Sci	2
			10341	ENG Biointerfaces Institute	1
			10576	CALM Institute	1
			10605	SCI-MassSpec Core	1
			10606	SCI NMR Core	1
	Salamaa Tatal		10613	SCI RCI MAIN	1
	Science Total Social Science	Director of Administration, Indiatta Dray	40046	Social Science Central Adminis	39
	aucial acience	Director of Administration, Juliette Prouse	10346	Social Science Central Adminis	10
			10347 10348	Economics Political Science	2
			10348	SOCSCI Sociology	1
			10350	School of Social Work	2
			10351	Anthropology	2
			10352	Religious Studies	1
			10353	Labour Studies	1
			10356	Health, Aging and Society	2
			10360	SOCSCI Master of Public Policy	1
			10362	SOCSCI Careers & EE	1
			10363	SOCSCI Indigenous Studies	2
			10491	SOCSCI Spark	1
			10499	Office of the Dean	4
			10614	SOCSCI Digital Society Lab	1
	Social Science Total				32
dministration	AVP Administration and CFO	Chief Financial Officer, Omer Ahmed	10381	Office of the CFO - AVP Admini	2
			10382	FA Strategic Procurement	2
			10383 10384	Accounts Payable	3 2
			10384 10385	FA Treasury FA Accting&Financial Reporting	4
			10385	Budgeting Services	6
			10436	Financial Affairs Business Off	1
			10510	FA – Accounts Receivable	1
			10511	Financial Systems Support	3
			10566	FA-Business Development	1
	AVP Administration and CFO Total				25
	AVP Facilities Office	AVP and Chief Facilities Officer, Ehab Kamarah	10393	AVP Facilities	1
			10394	Facilities Central Admin	6
			10397	Logistics	1
			10398	Custodial Services	5
			10399	Maintenance Services	7
			10400	Design and Construction	9
			10401 10402	Grounds Facilities Utilities	1 3
	AVD FIllel Offi T-t-I		10402	Facilities Utilities	
	AVP Facilities Office Total  AVP Real Estate, Partnerships and Ancilary	AVP Real Estate, Partnerships and Ancilary, Debbie Martin	10417	Campus Stores Central Administ	<b>33</b>
	Av. nearestate, raitherships and Alicitaly	AFF near Estate, Fartherships and Ancitally, Debble Mai (III	10417	MPS Central Administration	1
			10425	MPS Production	1
			10429	MPS Design	1
			10429		1
			10/21		6
			10431 10432	Hospitality Central Administra Hospitality Operations	6 21
			10431 10432 10434	Hospitality Operations Hospitality Catering	6 21 13
			10432	Hospitality Operations	21
			10432 10434	Hospitality Operations Hospitality Catering	21 13 1 3
	AVP Real Estate, Partnerships and Ancilary Total		10432 10434 10437 10632	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin	21 13 1 3 <b>52</b>
	AVP Real Estate, Partnerships and Ancilary Total Housing And Conference Services	Director, Housing and Conference Services, Kevin Beatty	10432 10434 10437 10632	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin Conference Services Central Ad	21 13 1 3 52 3
		Director, Housing and Conference Services, Kevin Beatty	10432 10434 10437 10632 10438 10440	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Adm	21 13 1 3 52 3 13
		Director, Housing and Conference Services, Kevin Beatty	10432 10434 10437 10632 10438 10440 10441	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin Conference Services Central Ad Housing Residences Central Adm Housing Residences Residence L	21 13 1 3 52 3 13
		Director, Housing and Conference Services, Kevin Beatty	10432 10434 10437 10632 10438 10440 10441 10442	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Adm Housing Residences Residence L Housing Res Residence Facilit	21 13 1 3 52 3 13 10 3
		Director, Housing and Conference Services, Kevin Beatty	10432 10434 10437 10632 10438 10440 10441 10442 10445	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Adm Housing Residences Residence L Housing Res Residence Facilit HCS Residence Educ/Assessment	21 13 1 3 52 3 13 10 3 1
	Housing And Conference Services	Director, Housing and Conference Services, Kevin Beatty	10432 10434 10437 10632 10438 10440 10441 10442	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Adm Housing Residences Residence L Housing Res Residence Facilit	21 13 1 3 <b>52</b> 3 13 10 3 1
	Housing And Conference Services  Housing And Conference Services Total		10432 10434 10437 10632 10438 10440 10441 10442 10445	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Adm Housing Residences Residence L Housing Res Residence Facilit HCS Residence Educ/Assessment HCS Continuous Improvement	21 13 1 3 52 3 13 10 3 1
	Housing And Conference Services	Director, Housing and Conference Services, Kevin Beatty  AVP and CHRO, Wanda McKenna	10432 10434 10437 10632 10438 10440 10441 10442 10445 10630	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Adm Housing Residences Residence L Housing Res Residence Facilit HCS Residence Educ/Assessment HCS Continuous Improvement  Office of the CHRO - AVP Human	21 13 1 3 52 3 13 10 3 1 3 1 3 7
	Housing And Conference Services  Housing And Conference Services Total		10432 10434 10437 10632 10438 10440 10441 10442 10445	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Adm Housing Residences Residence L Housing Residence Facilit HCS Residence Educ/Assessment HCS Continuous Improvement  Office of the CHRO - AVP Human HR Strategic Partnership&liniat	21 13 1 3 52 3 13 10 3 1 1 3 3
	Housing And Conference Services  Housing And Conference Services Total		10432 10434 10437 10632 10438 10440 10441 10442 10445 10630	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Adm Housing Residences Residence L Housing Res Residence Facilit HCS Residence Educ/Assessment HCS Continuous Improvement  Office of the CHRO - AVP Human	21 13 1 3 52 3 13 10 3 1 1 3 3 7 7
	Housing And Conference Services  Housing And Conference Services Total		10432 10434 10437 10632 10438 10440 10441 10442 10445 10630 10387 10388	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Adm Housing Residences Residence L Housing Res Residence Facilit HCS Residence Educ/Assessment HCS Continuous Improvement  Office of the CHRO - AVP Human HR Strategic Partnership&Iniat Labour & Employee Relations	21 13 1 3 52 3 13 10 3 1 1 3 3 7 8 8
	Housing And Conference Services  Housing And Conference Services Total		10432 10434 10437 10632 10438 10440 10441 10442 10445 10630 10387 10388 10389 10390 10391 10392	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Adm Housing Residences Residence L Housing Residence Facilit HCS Residence Educ/Assessment HCS Continuous Improvement  Office of the CHRO - AVP Human HR Strategic Partnership&Iniat Labour & Employee Relations Employee Wellness Environment & Occupational Hea HR Payroll & Data Management	21 13 1 3 52 3 13 10 3 1 3 3 7 8 8 8 5 5
	Housing And Conference Services  Housing And Conference Services Total		10432 10434 10437 10632 10438 10440 10441 10442 10445 10630 10387 10388 10389 10390 10391 10392 10507	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Adm Housing Residences Residence L Housing Res Residence Facilit HCS Residence Educ/Assessment HCS Continuous Improvement  Office of the CHRO - AVP Human HR Strategic Partnership&Iniat Labour & Employee Relations Employee Wellness Environment & Occupational Hea HR Payroll & Data Management HR Client Advisory Services	21 13 1 3 52 3 13 10 3 1 3 7 8 8 5 5 5 21
	Housing And Conference Services  Housing And Conference Services Total		10432 10434 10437 10632 10440 10441 10442 10445 10630 10387 10388 10389 10390 10391 10392 10507	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Admin Housing Residences Residence L Housing Residence Facilit HCS Residence Educ/Assessment HCS Continuous Improvement  Office of the CHRO - AVP Human HR Strategic Partnership&Iniat Labour & Employee Relations Employee Wellness Environment & Occupational Hea HR Payroll & Data Management HR Client Advisory Services HR Technology & Data Analytics	21 13 1 3 52 3 13 10 3 1 1 3 3 3 5 5 21 14 8
	Housing And Conference Services  Housing And Conference Services Total		10432 10434 10437 10632 10438 10440 10441 10442 10445 10630 10387 10388 10389 10390 10391 10392 10507 10508 10608	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Adm Housing Residences Residence L Housing Res Residence Facilit HCS Residence Educ/Assessment HCS Continuous Improvement  Office of the CHRO - AVP Human HR Strategic Partnership&Iniat Labour & Employee Relations Employee Wellness Environment & Occupational Hea HR Payroll & Data Management HR Client Advisory Services HR Technology & Data Analytics HR Total Rewards	21 13 1 3 52 3 13 10 3 1 1 3 3 3 3 8 8 5 5 2 1 1 4 4 8 9
	Housing And Conference Services  Housing And Conference Services Total  Human Resource Services		10432 10434 10437 10632 10440 10441 10442 10445 10630 10387 10388 10389 10390 10391 10392 10507	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Admin Housing Residences Residence L Housing Residence Facilit HCS Residence Educ/Assessment HCS Continuous Improvement  Office of the CHRO - AVP Human HR Strategic Partnership&Iniat Labour & Employee Relations Employee Wellness Environment & Occupational Hea HR Payroll & Data Management HR Client Advisory Services HR Technology & Data Analytics	21 13 1 3 52 3 13 10 3 1 3 3 7 8 8 5 5 5 21 14 8 9 22
	Housing And Conference Services  Housing And Conference Services Total  Human Resource Services  Human Resource Services	AVP and CHRO, Wanda McKenna	10432 10434 10437 10632 10440 10441 10442 10445 10830 10387 10388 10389 10390 10391 10392 10507 10508	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Admin Housing Residences Residence L Housing Residence Facilit HCS Residence Educ/Assessment HCS Continuous Improvement  Office of the CHRO - AVP Human HR Strategic Partnership&Iniat Labour & Employee Relations Employee Wellness Environment & Occupational Hea HR Payroll & Data Management HR Client Advisory Services HR Technology & Data Analytics HR Total Rewards HR Strategic Partners	21 13 1 3 52 3 13 10 3 11 3 3 33 7 8 8 8 8 9 22 107
	Housing And Conference Services  Housing And Conference Services Total  Human Resource Services  Human Resource Services Total  Security Services		10432 10434 10437 10632 10438 10440 10441 10442 10445 10630 10387 10388 10389 10390 10391 10392 10507 10508 10608	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Adm Housing Residences Residence L Housing Res Residence Facilit HCS Residence Educ/Assessment HCS Continuous Improvement  Office of the CHRO - AVP Human HR Strategic Partnership&Iniat Labour & Employee Relations Employee Wellness Environment & Occupational Hea HR Payroll & Data Management HR Client Advisory Services HR Technology & Data Analytics HR Total Rewards	21 13 1 3 52 3 13 10 3 1 1 3 3 3 7 8 8 8 5 5 21 14 8 9 22 22
	Housing And Conference Services  Housing And Conference Services Total  Human Resource Services  Human Resource Services Total  Security Services  Security Services Total	AVP and CHRO, Wanda McKenna  AVP and CHRO, Wanda McKenna	10432 10434 10437 10632 10438 10440 10441 10442 10445 10630 10387 10388 10389 10390 10391 10507 10508 10609 10610	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Adm Housing Residences Residence L Housing Res Residence Facilit HCS Residence Educ/Assessment HCS Continuous Improvement  Office of the CHRO - AVP Human HR Strategic Partnership&iniat Labour & Employee Relations Employee Wellness Environment & Occupational Hea HR Payroll & Data Management HR Client Advisory Services HR Technology & Data Analytics HR Total Rewards HR Strategic Partners  Security Services	21 13 1 3 52 3 3 13 10 3 1 1 3 3 3 7 8 8 5 5 5 21 14 8 9 22 107 9
	Housing And Conference Services  Housing And Conference Services Total  Human Resource Services  Human Resource Services Total  Security Services	AVP and CHRO, Wanda McKenna	10432 10434 10437 10632 10440 10441 10442 10445 10630 10387 10388 10390 10391 10392 10507 10508 10609 10610	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Admin  Conference Services Central Admin  Conference Services Central Admin Housing Residences Residence L Housing Residences Educides HOUSE Residence Educides HOUSE Residence Educides HOUSE Continuous Improvement  Office of the CHRO - AVP Human HR Strategic Partnership&iniat Labour & Employee Relations Employee Wellness Environment & Occupational Hea HR Payroll & Data Management HR Client Advisory Services HR Total Rewards HR Strategic Partners  Security Services  UTS AVP & CTO Office	21 13 1 1 3 52 3 13 10 3 11 3 3 33 7 7 8 8 8 5 5 5 21 14 8 9 22 107 9
	Housing And Conference Services  Housing And Conference Services Total  Human Resource Services  Human Resource Services Total  Security Services  Security Services Total	AVP and CHRO, Wanda McKenna  AVP and CHRO, Wanda McKenna	10432 10434 10437 10632 10438 10440 10441 10442 10445 10630 10388 10389 10390 10391 10392 10507 10508 10609 10610	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Admins  Conference Services Central Admins  Conference Services Central Admins Housing Residence Residence L Housing Res Residence Facilit HCS Residence Educ/Assessment HCS Continuous Improvement  Office of the CHRO - AVP Human HR Strategic Partnership&Iniat Labour & Employee Relations Employee Wellness Environment & Occupational Hea HR Payroll & Data Management HR Client Advisory Services HR Technology & Data Analytics HR Total Rewards HR Strategic Partners  Security Services  UTS AVP & CTO Office UTS Security	21 13 1 3 52 3 13 10 3 11 3 3 3 3 7 8 8 5 5 5 21 14 8 9 22 107 9 9 10
	Housing And Conference Services  Housing And Conference Services Total  Human Resource Services  Human Resource Services Total  Security Services  Security Services Total	AVP and CHRO, Wanda McKenna  AVP and CHRO, Wanda McKenna	10432 10434 10437 10632 10440 10441 10442 10445 10630 10387 10388 10390 10391 10392 10507 10508 10609 10610	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Admin  Conference Services Central Admin  Conference Services Central Admin Housing Residences Residence L Housing Residences Educides HOUSE Residence Educides HOUSE Residence Educides HOUSE Continuous Improvement  Office of the CHRO - AVP Human HR Strategic Partnership&iniat Labour & Employee Relations Employee Wellness Environment & Occupational Hea HR Payroll & Data Management HR Client Advisory Services HR Total Rewards HR Strategic Partners  Security Services  UTS AVP & CTO Office	21 13 1 1 3 52 3 13 10 3 11 3 3 33 7 7 8 8 8 5 5 5 21 14 8 9 22 107 9
	Housing And Conference Services  Housing And Conference Services Total  Human Resource Services  Human Resource Services Total  Security Services  Security Services Total	AVP and CHRO, Wanda McKenna  AVP and CHRO, Wanda McKenna	10432 10434 10437 10632 10438 10440 10441 10442 10445 10630 10388 10389 10390 10391 10392 10507 10508 10609 10610	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Adm Housing Residences Residence L Housing Res Residence Facilit HCS Residence Educ/Assessment HCS Continuous Improvement  Office of the CHRO - AVP Human HR Strategic Partnership&Iniat Labour & Employee Relations Employee Wellness Environment & Occupational Hea HR Payroll & Data Management HR Client Advisory Services HR Technology & Data Analytics HR Total Rewards HR Strategic Partners  Security Services  UTS AVP & CTO Office UTS Security UTS Enterprise Network	21 13 1 3 52 3 3 13 10 3 1 3 3 1 4 8 8 5 5 5 21 14 8 9 22 107 9 9 10 2
	Housing And Conference Services  Housing And Conference Services Total  Human Resource Services  Human Resource Services Total  Security Services  Security Services Total	AVP and CHRO, Wanda McKenna  AVP and CHRO, Wanda McKenna	10432 10434 10437 10632 10440 10441 10442 10445 10630 10387 10388 10389 10390 10391 10392 10507 10508 10609 10610	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Admin  Conference Services Central Admin  Conference Services Central Admin Housing Residences Residence L Housing Residences Educides Housing Residence Educides Continuous Improvement  Office of the CHRO - AVP Human HR Strategic Partnership&iniat Labour & Employee Relations Employee Wellness Environment & Occupational Hea HR Payroll & Data Management HR Client Advisory Services HR Technology & Data Analytics HR Total Rewards HR Strategic Partners  Security Services  UTS AVP & CTO Office UTS Security UTS Enterprise Network UTS Enterprise Network UTS Enterprise Systems	21 13 1 1 3 52 3 13 10 3 11 3 3 33 7 8 8 8 5 5 5 21 14 8 9 22 107 9 10 2 1 5
	Housing And Conference Services  Housing And Conference Services Total  Human Resource Services  Human Resource Services Total  Security Services  Security Services Total	AVP and CHRO, Wanda McKenna  AVP and CHRO, Wanda McKenna	10432 10434 10437 10632 10438 10440 10441 10442 10445 10630 10387 10388 10389 10390 10391 10592 10607 10508 10609 10610	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Admin  Conference Services Central Admin  Conference Services Central Adminism Housing Residences Residence L Housing Res Residence Facilit HCS Residence Educ/Assessment HCS Continuous Improvement  Office of the CHRO - AVP Human HR Strategic Partnership&Iniat Labour & Employee Relations Employee Wellness Environment & Occupational Hea HR Payroll & Data Management HR Cilent Advisory Services HR Technology & Data Analytics HR Total Rewards HR Strategic Partners  Security Services  UTS AVP & CTO Office  UTS Security UTS Enterprise Network UTS Enterprise Network UTS Applications & Data System	21 13 1 3 52 3 13 10 3 11 3 3 33 7 8 8 5 5 5 21 14 8 9 22 107 9 10 2 1 5 3
	Housing And Conference Services  Housing And Conference Services Total  Human Resource Services  Human Resource Services Total  Security Services  Security Services Total	AVP and CHRO, Wanda McKenna  AVP and CHRO, Wanda McKenna	10432 10434 10437 10632 10438 10440 10441 10442 10445 10630 10387 10388 10390 10391 10392 10507 10508 10609 10610	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Admin  Conference Services Central Admin  Conference Services Central Admin Housing Residences Residence L Housing Res Residence Facilit HCS Residence Educ/Assessment HCS Continuous Improvement  Office of the CHRO - AVP Human HR Strategic Partnership&Iniat Labour & Employee Relations Employee Wellness Environment & Occupational Hea HR Payroll & Data Management HR Client Advisory Services HR Technology & Data Analytics HR Total Rewards HR Strategic Partners  Security Services  UTS AVP & CTO Office UTS Security UTS Enterprise Network UTS Enterprise Network UTS Alpications & Data System UTS Client Services  UTS Alpications & Data System UTS Client Services	21 13 1 3 52 3 13 10 3 11 3 3 11 3 33 7 8 8 5 5 5 21 14 8 9 22 107 9 9 10 2 1 5 3 1
	Housing And Conference Services  Housing And Conference Services Total Human Resource Services  Human Resource Services Total Security Services Security Services Total UTS	AVP and CHRO, Wanda McKenna  AVP and CHRO, Wanda McKenna	10432 10434 10437 10632 10448 10440 10441 10445 10630 10387 10388 10390 10391 10392 10507 10508 10609 10610	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Adm Housing Residences Central Adm Housing Residences Residence L Housing Residence Facilit HCS Residence Educ/Assessment HCS Continuous Improvement  Office of the CHRO - AVP Human HR Strategic Partnership&hiat Labour & Employee Relations Employee Wellness Employee Wellness Employee Wellness Emvironment & Occupational Hea HR Payroll & Data Management HR Client Advisory Services HR Technology & Data Analytics HR Total Rewards HR Strategic Partners  Security Services  UTS AVP & CTO Office UTS Security UTS Enterprise Network UTS Enterprise Systems UTS Applications & Data System UTS Client Services  UTSI Governance	21 13 1 3 52 3 13 10 3 11 3 3 11 3 33 11 4 8 8 5 5 21 14 8 9 22 107 9 9 10 2 1 5 3 1 1 16 3 3 1
	Housing And Conference Services  Housing And Conference Services Total  Human Resource Services  Human Resource Services Total  Security Services  Security Services Total  UTS	AVP and CHRO, Wanda McKenna  AVP and CHRO, Wanda McKenna  AVP & CTO, Gayleen Gray	10432 10434 10437 10632 10440 10441 10442 10445 10630 10387 10388 10389 10390 10391 10592 10609 10610 10408 10410 10411 10412 10413 10414 10416 10416	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Adm Housing Residences Central Adm Housing Residences Residence L Housing Residence Facilit HCS Residence Educ/Assessment HCS Continuous Improvement  Office of the CHRO - AVP Human HR Strategic Partnership&Iniat Labour & Employee Relations Employee Wellness Employee Wellness Emvironment & Occupational Hea HR Payroll & Data Management HR Client Advisory Services HR Technology & Data Analytics HR Total Rewards HR Strategic Partners  Security Services  UTS AVP & CTO Office UTS Security UTS Enterprise Network UTS Enterprise Systems UTS Applications & Data System UTS Client Services  UTS Client Services  UTS High Performance Computing UTS Collaboration&Productivity	21 13 1 3 52 3 13 10 3 11 3 3 33 7 8 8 5 5 5 21 14 8 9 22 107 9 10 2 1 5 3 1 16 3 3
	Housing And Conference Services  Housing And Conference Services Total Human Resource Services  Human Resource Services Total Security Services Security Services Total UTS	AVP and CHRO, Wanda McKenna  AVP and CHRO, Wanda McKenna	10432 10434 10437 10632 10440 10441 10442 10445 10630 10387 10388 10389 10390 10391 10592 10609 10610 10408 10410 10411 10412 10413 10414 10416 10416	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Admin  Conference Services Central Admin  Conference Services Central Adminism, Residences Residence L Housing Res Residence Facilit HCS Residence Educ/Assessment HCS Continuous Improvement  Office of the CHRO - AVP Human HR Strategic Partnership&Iniat Labour & Employee Relations Employee Wellness Environment & Occupational Hea HR Payroll & Data Management HR Cilent Advisory Services HR Technology & Data Analytics HR Total Rewards HR Strategic Partners  Security Services  UTS AVP & CTO Office UTS Security UTS Enterprise Network UTS Enterprise Network UTS Client Services UTS IT Governance RES High Performance Computing UTS Collaboration&Productivity	21 13 1 3 52 3 13 10 3 11 3 33 33 7 8 8 5 5 5 21 14 8 9 22 107 9 10 2 1 5 3 1 16 3 1 16 3 1 1 42
	Housing And Conference Services  Housing And Conference Services Total  Human Resource Services  Human Resource Services Total  Security Services  Security Services Total  UTS	AVP and CHRO, Wanda McKenna  AVP and CHRO, Wanda McKenna  AVP & CTO, Gayleen Gray	10432 10434 10437 10632 10438 10440 10441 10442 10445 10630 10387 10388 10390 10391 10392 10507 10508 10609 10610 10408 10410 10411 10412 10413 10414 10416 10476 10591	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Adm Housing Residences Residence L Housing Res Residence Residence L Housing Res Residence Eacilit HCS Residence Educ/Assessment HCS Continuous Improvement  Office of the CHRO - AVP Human HR Strategic Partnership&Iniat Labour & Employee Relations Employee Wellness Environment & Occupational Hea HR Payroll & Data Management HR Client Advisory Services HR Technology & Data Analytics HR Total Rewards HR Strategic Partners  Security Services  UTS AVP & CTO Office UTS Security UTS Enterprise Network UTS Enterprise Systems UTS Alpications & Data System UTS Client Services UTS IT Governance RES High Performance Computing UTS Collaboration&Productivity  VP Operations and Finance Office of the CIA - Internal A	21 13 1 3 52 3 13 10 3 11 3 33 11 3 33 33 11 42 5 5 5
	Housing And Conference Services  Housing And Conference Services Total  Human Resource Services  Human Resource Services Total  Security Services  Security Services Total  UTS	AVP and CHRO, Wanda McKenna  AVP and CHRO, Wanda McKenna  AVP & CTO, Gayleen Gray	10432 10434 10437 10632 10448 10440 10441 10442 10445 10630 10387 10388 10390 10391 10391 10507 10508 10609 10610 10408 10410 10411 10412 10413 10414 10416 10416 10417 10417 10418	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Adm Housing Residences Central Adm Housing Residences Residence L Housing Residence Facilit HCS Residence Educ/Assessment HCS Continuous Improvement  Office of the CHRO - AVP Human HR Strategic Partnership&Inial Labour & Employee Relations Employee Wellness Employee Wellness Emvironment & Occupational Hea HR Payroll & Data Management HR Client Advisory Services HR Technology & Data Analytics HR Tethalogy & Data Analytics HR Tethalogy & Data Analytics HR Strategic Partners  Security Services  UTS AVP & CTO Office UTS Security UTS Enterprise Network UTS Enterprise Systems UTS Applications & Data System UTS Cilent Services UTS High Performance Computing UTS Collaboration&Productivity  VP Operations and Finance Office of the CIA - Internal A Chief Risk Office	21 13 1 3 52 3 13 10 3 11 3 3 7 8 8 8 5 5 21 14 8 9 22 107 9 9 10 0 2 1 5 3 1 16 3 1 16 3 1 42 5 5 3
	Housing And Conference Services  Housing And Conference Services Total Human Resource Services  Human Resource Services Total Security Services Security Services Total UTS  UTS  UTS Total VP Admin Office	AVP and CHRO, Wanda McKenna  AVP and CHRO, Wanda McKenna  AVP & CTO, Gayleen Gray	10432 10434 10437 10632 10438 10440 10441 10442 10445 10630 10387 10388 10390 10391 10392 10507 10508 10609 10610 10408 10410 10411 10412 10413 10414 10416 10476 10591	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Adm Housing Residences Residence L Housing Res Residence Residence L Housing Res Residence Eacilit HCS Residence Educ/Assessment HCS Continuous Improvement  Office of the CHRO - AVP Human HR Strategic Partnership&Iniat Labour & Employee Relations Employee Wellness Environment & Occupational Hea HR Payroll & Data Management HR Client Advisory Services HR Technology & Data Analytics HR Total Rewards HR Strategic Partners  Security Services  UTS AVP & CTO Office UTS Security UTS Enterprise Network UTS Enterprise Systems UTS Alpications & Data System UTS Client Services UTS IT Governance RES High Performance Computing UTS Collaboration&Productivity  VP Operations and Finance Office of the CIA - Internal A	21 13 1 3 52 3 13 10 3 11 3 3 3 3 3 3 7 8 8 5 5 5 21 14 8 9 22 107 9 10 2 1 1 5 3 1 1 6 3 1 1 42 5 5 5 3 4
	Housing And Conference Services  Housing And Conference Services Total Human Resource Services  Human Resource Services Total Security Services Security Services Total UTS  UTS  UTS Total VP Admin Office	AVP and CHRO, Wanda McKenna  AVP and CHRO, Wanda McKenna  AVP & CTO, Gayleen Gray  Vice-President (Operations and Finance), Saher Fazilat	10432 10434 10437 10632 10438 10440 10441 10442 10445 10630 10387 10388 10390 10391 10597 10507 10508 10609 10610 10408 10410 10411 10412 10413 10414 10416 10476 10591	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Adm Housing Residences Residence L Housing Res Residence Residence L Housing Res Residence Eacilit HCS Residence Educ/Assessment HCS Continuous Improvement  Office of the CHRO - AVP Human HR Strategic Partnership&Iniat Labour & Employee Relations Employee Wellness Environment & Occupational Hea HR Payroll & Data Management HR Client Advisory Services HR Technology & Data Analytics HR Total Rewards HR Strategic Partners  Security Services  UTS AVP & CTO Office UTS Security UTS Enterprise Systems UTS Applications & Data System UTS Client Services UTS AIT Governance RES High Performance Computing UTS Collaboration&Productivity  VP Operations and Finance Office of the CIA - Internal A Chief Risk Office Office of Legal Services	21 13 1 3 52 3 13 10 3 11 3 3 11 3 33 33 11 42 5 5 5 3 4 17
dvancement	Housing And Conference Services  Housing And Conference Services Total Human Resource Services  Human Resource Services Total Security Services Security Services Total UTS  UTS  UTS Total VP Admin Office	AVP and CHRO, Wanda McKenna  AVP and CHRO, Wanda McKenna  AVP & CTO, Gayleen Gray	10432 10434 10437 10632 10448 10440 10441 10442 10445 10630 10387 10388 10390 10391 10392 10507 10508 10609 10610 10410 10411 10412 10413 10414 10416 10416 10417 10417 10418	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Adm Housing Residences Central Adm Housing Residences Residence L Housing Residence Facilit HCS Residence Educ/Assessment HCS Continuous Improvement  Office of the CHRO - AVP Human HR Strategic Partnership&Inial Labour & Employee Relations Employee Wellness Emvironment & Occupational Hea HR Payroll & Data Management HR Cilent Advisory Services HR Technology & Data Analytics HR Tetchnology & Data Analytics HR Tetchnology & Data Analytics HR Strategic Partners  Security Services  UTS AVP & CTO Office UTS Security UTS Enterprise Network UTS Enterprise Systems UTS Applications & Data System UTS Cilent Services UTS Cilent Services UTS Gleent Services UTS Gleent Services UTS Collaboration & Productivity  VP Operations and Finance Office of the CIA - Internal A Chief Risk Office Office of the VP, Univ Adv	21 13 11 3 52 3 13 10 3 13 3 3 7 8 8 8 5 5 21 14 8 9 22 107 9 9 10 0 2 1 5 3 1 16 3 3 1 16 3 3 1 1 42 5 5 3 4 17
dvancement	Housing And Conference Services  Housing And Conference Services Total Human Resource Services  Human Resource Services Total Security Services Security Services Total UTS  UTS  UTS Total VP Admin Office	AVP and CHRO, Wanda McKenna  AVP and CHRO, Wanda McKenna  AVP & CTO, Gayleen Gray  Vice-President (Operations and Finance), Saher Fazilat	10432 10434 10437 10632 10448 10440 10441 10442 10445 10630 10387 10388 10390 10391 10592 10609 10610 10408 10410 10411 10412 10413 10414 10416 10417 10418	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Admins  Conference Services Central Admins  Conference Services Central Admins  Conference Services Central Admins Housing Residences Residence L Housing Res Residence Facilit HCS Residence Educ/Assessment HCS Continuous Improvement  Office of the CHRO - AVP Human HR Strategic Partnership&Iniat Labour & Employee Relations Employee Wellness Environment & Occupational Hea HR Payroll & Data Management HR Citlent Advisory Services HR Paroll & Data Management HR Citlent Advisory Services HR Technology & Data Analytics HR Strategic Partners  Security Services  UTS AVP & CTO Office  UTS Security UTS Enterprise Network UTS Enterprise Network UTS Enterprise Systems UTS Cilent Services  UTS IT Governance RES High Performance Computing UTS Collaboration&Productivity  VP Operations and Finance Office of the CIA - Internal A Chief Risk Office  UTG of the VP, Univ Adv UA Alumni Engagement	21 13 1 3 52 3 13 10 3 11 3 3 33 7 8 8 5 5 5 21 14 8 9 22 107 9 10 2 1 5 3 1 16 3 1 16 3 1 4 17 4 4 10
dvancement	Housing And Conference Services  Housing And Conference Services Total Human Resource Services  Human Resource Services Total Security Services Security Services Total UTS  UTS  UTS Total VP Admin Office	AVP and CHRO, Wanda McKenna  AVP and CHRO, Wanda McKenna  AVP & CTO, Gayleen Gray  Vice-President (Operations and Finance), Saher Fazilat	10432 10434 10437 10632 10438 10440 10441 10442 10445 10630 10387 10388 10390 10391 10392 10507 10508 10609 10610 10408 10410 10411 10412 10413 10414 10416 10476 10591	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Adm Housing Residences Residence L Housing Res Residence Residence L Housing Res Residence Eacilit HCS Residence Educ/Assessment HCS Continuous Improvement  Office of the CHRO - AVP Human HR Strategic Partnership&Iniat Labour & Employee Relations Employee Wellness Environment & Occupational Hea HR Payrol & Data Management HR Client Advisory Services HR Technology & Data Analytics HR Total Rewards HR Strategic Partners  Security Services  UTS AVP & CTO Office UTS Security UTS Enterprise Systems UTS Alpications & Data System UTS Client Services UTS IT Governance RES High Performance Computing UTS Collaboration&Productivity  VP Operations and Finance Office of the CIA - Internal A Chief Risk Office UTA Advancement Services & Ops	21 13 1 3 52 3 13 10 3 11 3 3 11 3 3 3 11 42 5 5 5 3 4 17 4 10 11
dvancement	Housing And Conference Services  Housing And Conference Services Total Human Resource Services  Human Resource Services Total Security Services Security Services Total UTS  UTS  UTS Total VP Admin Office	AVP and CHRO, Wanda McKenna  AVP and CHRO, Wanda McKenna  AVP & CTO, Gayleen Gray  Vice-President (Operations and Finance), Saher Fazilat	10432 10434 10437 10632 10448 10440 10441 10442 10445 10630 10387 10388 10390 10391 10392 10507 10508 10609 10610 10410 10411 10412 10413 10414 10416 10476 10591	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Adm Housing Residences Central Adm Housing Residences Residence L Housing Residence Facilit HCS Residence Educ/Assessment HCS Continuous Improvement  Office of the CHRO - AVP Human HR Strategic Partnership&iniat Labour & Employee Relations Employee Wellness Environment & Occupational Hea HR Payroll & Data Management HR Cilent Advisory Services HR Technology & Data Analytics HR Technology & Data Analytics HR Tetral Rewards HR Strategic Partners  Security Services  UTS AVP & CTO Office UTS Security UTS Enterprise Network UTS Enterprise Systems UTS Applications & Data System UTS Cilent Services UTS IT Governance RES High Performance Computing UTS Collaboration & Productivity  VP Operations and Finance Office of the CIA - Internal A Chief Risk Office Office of the VP, Univ Adv UA Advancement Services & Ops UA Strategic Initiatives	21 13 11 3 52 3 13 10 3 13 3 3 3 7 8 8 8 5 5 5 21 14 8 9 22 107 9 9 10 2 1 1 4 2 5 5 3 1 16 3 3 1 17 4 10 11 1
dvancement	Housing And Conference Services  Housing And Conference Services Total Human Resource Services  Human Resource Services Total Security Services Security Services Total UTS  UTS  UTS Total VP Admin Office	AVP and CHRO, Wanda McKenna  AVP and CHRO, Wanda McKenna  AVP & CTO, Gayleen Gray  Vice-President (Operations and Finance), Saher Fazilat	10432 10434 10437 10632 10438 10440 10441 10442 10445 10630 10387 10388 10390 10391 10392 10507 10508 10609 10610 10408 10410 10411 10412 10413 10414 10416 10476 10591	Hospitality Operations Hospitality Catering Parking RealEst Partners Ancill Admin  Conference Services Central Ad Housing Residences Central Adm Housing Residences Residence L Housing Res Residence Residence L Housing Res Residence Eacilit HCS Residence Educ/Assessment HCS Continuous Improvement  Office of the CHRO - AVP Human HR Strategic Partnership&Iniat Labour & Employee Relations Employee Wellness Environment & Occupational Hea HR Payrol & Data Management HR Client Advisory Services HR Technology & Data Analytics HR Total Rewards HR Strategic Partners  Security Services  UTS AVP & CTO Office UTS Security UTS Enterprise Systems UTS Alpications & Data System UTS Client Services UTS IT Governance RES High Performance Computing UTS Collaboration&Productivity  VP Operations and Finance Office of the CIA - Internal A Chief Risk Office UTA Advancement Services & Ops	21 13 1 3 52 3 13 10 3 11 3 3 11 3 3 3 11 42 5 5 5 3 4 17 4 10 11

Advancement	University Advancement	Vice-President (University Advancement), Lili Litwin	10456	UA Advancement Dev't Programs	5
			10577	UA Advancement Communications	3
	University Advancement Total				53
Health Sciences	s Education Services	Executive Director Education Services, Diana Peci	10182	Educ Anatomy	1
			10183	Educ Bhsc	1
			10185 10187	Educ Central FHS CPD	6 1
			10187	Educ Csbl	3
			10100	Educ Csbi	1
			10193	Educ Maccare	1
			10193	FHS Educ Md	4
			10195	Educ Nrc	1
			10196	FHS Educ Pa	1
			10199	Educ Postgrad	3
			10200	Educ Wrc	2
			10201	FHS Educ HSGS	1
			10202	Educ Midwifery	1
			10509	Educ ROMP	1
	Education Services Total				28
	FHS AVP and CAO	Assistant VP and Chief Administration Officer, Laura Harrington	10152	Office of the CAO	7
			10153	FHS Development	4
			10154	Safety	3
			10156	Public Relations	5
			10157	FHS Academic Administration	11
			10158	FHS COA/AVP Clinical Services	1
			10159	FHS Finance	6
			10160	FHS Research Finance	3
			10166	National Pain Centre	1
			10167	CSU - Faculty	7
			10280	M G Degroote Inst for Pain	1
			10282 10595	M G Degroote Inst Infectious D FHS-Global Pandemics&BioThreat	2
	FHS AVP and CAO Total		10595	FHS-Global Pandemics&BioThreat	52
	FHS Clinical and Basic Science Departments and Schools	Assistant VP and Chief Administration Officer, Laura Harrington	10164	FHS MGD Initiative	4
	1113 Gameat and Busic Science Departments and Schools	Assistant VI and Onici Administration Onicci, Educa Harrington	10169	Anaesthesia	2
			10170	Biochemistry	3
			10171	FHS Health Evidence and Impact	19
			10173	Family Med	13
			10174	Obs & Gyn	3
			10175	Oncology	6
			10176	Pathology	2
			10177	Pediatrics	10
			10178	Psychiatry	4
			10180	Surgery	8
			10203	FHS International	1
			10204	Medicine	26
			10206	Nursing	6
			10208	Rehab Sciences	4
	FHS Clinical and Basic Science Departments and Schools Total				111
	HS HR and Management	Associate Director Human Resources, Krupa Lalloo	10155	HS HR and Management	24
	HS HR and Management Total	Disease Heath Bernards Condess T. C. C.		Harabb Danasark Canad	24
	Vice-Dean Research, FHS	Director Heath Research Services, Tracy Arabski	10285	Health Research Services	6
	Vice Deep Becareh FUS Total		10286	FHS Central Animal Facility	3
	Vice-Dean Research, FHS Total  Executive Vice-Dean Academic, FHS	Executive Vice-Dean Academic, FHS, Dina Brooks	40007	USC Library Control Administra	9
	Executive Vice-Dean Academic, FHS  Executive Vice-Dean Academic, FHS Total	Executive vice-Dedit Acquettile, FRS, Ditid Drooks	10287	HSC Library Central Administra	2
President	Communications, Marketing and Public Affairs	Chief Executive, Internal and External Engagement, Andrea Farquhar	10457	CMPA Communications - Content	11
	9	, and Engagement, rational arquitation	10458	CMPA Public Affairs	6
			10548	University Marketing&Branding	12
			10620	CMPA - AVP,CMPA	5
	Communications, Marketing and Public Affairs Total				34
	President's Office	Senior Advisor to the President, Rob Walters	10002	President's Office	5
	President's Office Total				5
	Secretariat and Ombuds	Senior Advisor to the President, Rob Walters	10001	Office of the Univ Secretariat	8
			10584	Ombuds II	2
	Secretariat and Ombuds Total				10
Research	VP Research Office	Assistant Vice-President, Research Administration, Kathy Charters	10462	Research Data Centre Network	5
			10471	MILO	6
			10472	ROADS	5
				ORC Research Ethios	4
			10473	ORS Research Ethics	1
			10473 10474	McMaster Research Finance	3
			10473 10474 10477	McMaster Research Finance Health Physics	3 7
			10473 10474 10477 10478	McMaster Research Finance Health Physics Nuclear Reactor	3 7 17
			10473 10474 10477 10478 10503	McMaster Research Finance Health Physics Nuclear Reactor VP Research Central Admin	3 7 17 15
			10473 10474 10477 10478 10503 10569	McMaster Research Finance Health Physics Nuclear Reactor VP Research Central Admin RES - CCEM	3 7 17 15 2
	VP Research Office Total		10473 10474 10477 10478 10503	McMaster Research Finance Health Physics Nuclear Reactor VP Research Central Admin	3 7 17 15